



Co-funded by the European Union



# CERTIFICATE OF COMPLETION

Certificate No.: As-26-696

This is to certify that

Date of issue: 31/03/2026

***Plakhotnikova Larysa***  
has successfully completed

The International Online Professional Qualification Enhancement Program  
«**VIRTUAL EXCHANGE: FORMS AND TECHNOLOGIES**»,  
implemented within the framework of the  
project «**SEAL-NR: Skills Enrichment for Adaptive Leadership in the New Reality**»  
(ERASMUS-EDU-2024-VIRT-EXCH, 101193445)

The International Training Program held from 10/02/2026 to 31/03/2026 was delivered by the Kyiv National University of Technologies and Design.

The program provided essential knowledge in entrepreneurship, innovation, digital transformation, and virtual exchange.

**The participant has accomplished a total of 180 academic hours (6 ECTS) and has actively engaged in the following thematic topics:**

- |  |   |
|--|---|
| <ol style="list-style-type: none"> <li>1. Personal and institutional branding in higher education: the faculty as an ambassador of university values in the modern educational environment.</li> <li>2. Resilient facilitator-leader: self-care, stress management, reflective practices, and ethical leadership.</li> <li>3. Digital pedagogy and smart educational tools.</li> </ol> | <ol style="list-style-type: none"> <li>4. Virtual exchange in higher education</li> <li>5. Virtual course design methodology.</li> <li>6. Academic integrity and ethics.</li> <li>7. Developing soft skills in virtual exchanges.</li> <li>8. Intercultural communication and virtual exchange management.</li> </ol> |
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**Coordinator of the Project**

Snezana BILIC, Dr. Sc. Professor  
International Balkan University



**Training coordinator**

Alla KASYCH, Dr. Sc. Professor  
Kyiv National University of Technologies and Design

